Date: February 3, 2026

To: City Council
From: Mike Scott

Re: Fire Station Project – Key Issues for Council Discussion

Before making a decision to proceed on the renovation/expansion and fundraising, I believe we need to address the following issues along with any other issues the City Council determines we need to address.

1. Donor expectations and role of community fundraising
2. Project costs for renovation vs. expansion vs. enhancements
3. Decision on proceeding before full funding is secured vs. contingent funding approach
4. Financial, timing, and grant alternatives
5. Availability from property tax increase
6. Impact from potential EMS sales tax
7. 5–10 year Fire/EMS cost outlook (new cost sharing split, staffing, operations, capital)
8. Public safety impact fee capacity and timing of available funds (future estimates)
9. Ladder truck obligation cost and timing
10. Impact fee Level of Service (LOS) limits on eligible facility size and funding.